Port of Camas-Washougal 5 Year Future Capital Improvement Plan Adopted: April 5, 2011; Revised: November 15, 2011; Revised: November 20, 2012; Revised: November 18, 2013; November 18, 2014; November 16, 2015; November 14, 2016 2016 2017 2018 2019 2020 2021 Strategic Plan MARINA (Strategic Investments): MARINA (Operational Capital Projects): Dredging Permitting & Construction 461,374 25,000 Upper marina electrical A, B, C, D, E (Engineering) 310,000 Upper marina electrical A, B, C, D, E (Construction) Fuel Dock Rebuild 45,000 30,000 Dock Cameras Upgrade Suppression Lines - E Row 100,000 Reside Riverside 85,000 100,000 Upgrade Suppression Lines - A Row 200,000 East dock remodel 34,000 Fencing around marina parking lot 2016 2017 2018 2019 2020 2021 Strategic Plan PARKS (Strategic Investments): PARKS (Operational Capital Projects): 32,850 Wayfinding Signage (Design) Waterfront Park Natural Play Area (Design) 33,000 10,000 Waterfront Park Interpretive Signs (3) Waterfront Park Interpretive Signs (2) 10,000 Waterfront Park Natural Play Area (Construction) Sprinkler system in historical park 30,000 Marina park drainage 15,000 38,000 Marina park gazebo 2016 2017 2018 2019 2021 Strategic Plan 2020 AIRPORT (Strategic Investments): AIRPORT (Operational Capital Projects): 50,000 Fire Hydrant Engineering Connect Fire Hydrant to City Water 250,000 Sheet Rock Hangar A (in-house) 30,000 90,000 Perveous concrete tie down pads (12) 20 Amp circuit - D Hangar Installation 10,000 Sheet Rock Hangar B (in-house) 30,000 Slurry Seal Taxiway 30,000 Slurry Seal Runway 30,000 Sheet Rock Hangar D (in-house) 30,000 Reskin A Row 200,000

Reskin D Row

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200,000

	Strategic Plan	20	016	2017		2018	2019		2020	2021
REAL ESTATE/INDUSTRIAL PARK (Strategic Investments):										
Bldg 18 (engineering)		\$	225,000							
Bldg 18 - 25,000 sq ft (construction)				\$ 5,875,00	0					
Washougal Waterfront Development				\$ -	\$	-	\$	-	\$ -	\$ -
REAL ESTATE/INDUSTRIAL PARK (Operational Capital Projects):										
Steigerwald Mitigation Plantings		\$	20,000							
*NEW: Mitigation Plantings Bldg 17		\$	11,500							
Courthouse HVAC				\$ 40,00	0					
Chip Seal Truman & Grant (37th East)				\$ 45,00	0					
Seal Lincoln St				\$ 40,00	0					
Seal Coat Parking Lot at Bldg 9 and 16				\$ 35,00	0					
Paint Bldg 6 & 9				\$ 50,00	0					
Bldg 4 HVAC Roof System				\$ 40,00						
27th St Swale				\$ 40,00	0					
Dirt Pile Removal					\$	300,000				
Drainage at 28th St (in-house)					\$	20,000				
Chip Seal Truman (37th to 32nd)					\$	60,000				
Paint Pumphouse							\$ 2.	5,000		
Seal Coat Parking Lot at Bldg 14 and 16									\$ 35,000	
Chip Seal 28th and Ford St									\$ 35,000	
	Strategic Plan	20	016	2017		2018	2019		2020	2021
LEVEE (Operational Capital Projects):										
Levee Bank Restoration				\$ 50,00	0 \$	50,000	\$ 5	0,000	\$ 50,000	\$ 50,000
	Strategic Plan	20	016	2017		2018	2019		2020	2021
VEHICLES (Operational Capital Projects):										
	Strategic Plan	20	016	2017		2018	2019		2020	2021
ADMINISTRATION OFFICE (Other Capital Projects):										
Mobile Friendly Web Design					\$	25,000				
TOTAL CAPITAL IMPROVEMENT PROJECTS COSTS		\$	808,724	\$ 7,040,00	0 \$	745,000	\$ 420	0,000	\$ 558,000	\$ 84,000

Cash Reserve Projected Ending Balance 12/31/16	\$ 6,367,901
Total Capital Improvement Project Costs	\$ (808,724)
Net Projected Ending Cash Available Balance 12/31/16	\$ 5,559,177

Cash Reserve Projected Beginning Balance 1/1/17		\$ 5,559,177
2017 Levy Revenue		\$ 2,344,719
Radial Contract Receivable - Land Sale		\$ 53,617
Sale of 28th St Property in IP		\$ 9,930
Sale of Water Well Site		\$ 88,163
CERB Loan/Grant		\$ 2,000,000
EDA Grant		\$ 2,875,000
2017 Debt Payment		\$ (1,067,440)
Total Capital Improvement Project Costs		\$ (7,040,000)
CERB Loan Pymt		\$ (38,082)
Land Sale Reserve Account - City Washougal/Breuning		\$ (784,120)
Net Operating Income 2017		\$ 233,458
Required Reserve per Finance Policy		\$ (1,200,000)
Net Cash Available Balance 12/31/17	Debt Capacity Avail = \$3,813,990	\$ 3,034,422

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		2016	2017	2018	2019	2020	2021
Cash Reserve Projected Beginning Balance 1/1/18 2018 Levy Revenue Radial Contract Receivable - Land Sale Sale of 28th St Property in IP Sale of Water Well Site 2018 Debt Payment Total Capital Improvement Project Costs CERB Loan Pymts (2) Land Sale Reserve Account - City Washougal/Breuning Required Reserve per Finance Policy Net Cash Available Balance 12/31/18	Accumulated Revenue Conservative with no increase in AV	\$ 877,248 Debt Capacity Avail	= \$4,483,990	\$ 4,234,422 \$ 2,368,166 \$ 53,617 \$ 4,965 \$ 88,163 \$ (1,066,115) \$ (745,000) \$ (132,869) \$ (93,128) \$ (1,200,000) \$ 3,512,221	6 4742 224		
Cash Reserve Projected Beginning Balance 1/1/19 2019 Levy Revenue Radial Contract Receivable - Land Sale Sale of Water Well Site 2019 Debt Payment Total Capital Improvement Project Costs CERB Loan Pymts (2) Land Sale Reserve Account - City Washougal Required Reserve per Finance Policy Net Cash Available Balance 12/31/19	Accumulated Revenue Conservative with no in	\$ 965,411 crease in AV	Debt Capacity Av	rail = \$5,168,990	\$ 4,712,221 \$ 2,391,848 \$ 53,617 \$ 88,163 \$ (1,068,858) \$ (420,000) \$ (132,212) \$ (88,163) \$ (1,200,000) \$ 4,336,616		
Cash Reserve Projected Beginning Balance 1/1/20 2020 Levy Revenue Radial Contract Receivable - Land Sale Sale of Water Well Site 2020 Debt Payment Total Capital Improvement Project Costs CERB Loan Pymts (2) Land Sale Reserve Account - City Washougal Required Reserve per Finance Policy Cash Reserve Projected Ending Balance 12/31/20	Accumulated Revenue Conservative with no in	\$ 1,053,574 crease in AV	Debt Capacity Av	rail = \$5,873,990	_	\$ 5,536,616 \$ 2,415,766 \$ 53,617 \$ 88,163 \$ (1,066,278) \$ (558,000) \$ (131,556) \$ (88,163) \$ (1,200,000) \$ 5,050,165	
Cash Reserve Projected Beginning Balance 1/1/21 2021 Levy Revenue Radial Contract Receivable - Land Sale Sale of Water Well Site 2019 Debt Payment Total Capital Improvement Project Costs CERB Loan Pymts (2) Land Sale Reserve Account - City Washougal Required Reserve per Finance Policy Net Cash Available Balance 12/31/21	Accumulated Revenue	\$ 1,141,737 Conservative with no	o increase in AV	Debt Capacity Avail =	- \$6,593,990		2,439,924 53,617 88,163 5 (1,070,053) 6 (84,000) 6 (130,899) (88,163) 6 (1,200,000)

^{*} Per the Port's Cash Reserve Policy the port should maintain approx. \$1.2M in reserves.

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